



#### Midlands Housing Conference 18<sup>th</sup> May 2011

# **Improving The Void Process**

#### Paul Clifford Maintenance Director

#### Fay Shanahan Regional Housing Manager



building brighter futures.... for people and communities



### **Presentation Overview**

- Who Are We?
- Baseline Position
- QuIP Methodology
- Outcomes
- Potential Efficiencies





#### Orbit Heart of England Who Are We?

- 1966 Orbit Housing Association
- 1996 Stratford District Council LSVT to South Warwickshire Housing Association
- 2008 Orbit HA SWAHA and Heart of England Housing & Care Merged
- C16,000 Units

Property

- 1200 Voids Per Annum
- North Midlands Burton Coventry Rugby Hinckley Northampton
- South Midlands Stratford Warwick Leamington Cotswolds
- Development Pipeline 850 Homes over 3 Years
- In-House Maintenance Team Property Matters



### **Baseline Position**

- No Consistent Process
- No Void Standard
- Performance Burton 16.9 Days v Northampton 29 Days
- Average 26 Days
- Cost North Midlands £4386 v South Midlands £1813
- Average £2500
- Housing View "You Don't Do Enough" v Maintenance View "You Spend to Much"
- Customer Satisfaction 79.3%





## **QuIP Methodology**

- Commit to CI.
- Use the People Involved in the Process(es)
- DMAIC Approach -Define Measure Analyse Improve Control
- Dedicated Project Sponsor & Manager
- Supported by Investors in Excellence





# QuIP Methodology (2)

- Focus on Process
- Pre-Termination
- Maintenance
- Collaborative Working
- Pre-Allocation





## **Outcomes**

- Neighbourhood Based Approach to Service Delivery
- A New Costed Void Standard
- End Pre-Termination Visits
- End Pre-Allocation Visits
- Quality Assurance Documents
- Empty Property Repairs Manual
- Dulux Decorator Centre Voucher Scheme
- PECT Energy Services
- Mobile Working Solution
- Robust Void Recharge Process
- Maintenance Operations Restructure





### **Potential Efficiencies**

- Void Repair Costs c£240k
- Decoration Vouchers c£13k
- Void Loss c£80k
- Rechargeable Repairs £35k
- Housing Administrative Costs c£13k
- Maintenance Administrative Costs c£150k
- Maintenance Operations Restructure c£280k
- TOTAL £811K savings

